



the new children's museum

Financial Statements

December 31, 2010



Leaf & Cole, LLP  
*Certified Public Accountants*

**THE NEW CHILDREN'S MUSEUM  
FINANCIAL STATEMENTS  
DECEMBER 31, 2010**

**TABLE OF CONTENTS**

	<u>Page</u>
Independent Auditor's Report	1
Statement of Financial Position	2
Statement of Activities	3
Statement of Cash Flows	4
Notes to Financial Statements	5 – 13
Supplementary Schedule of Functional Expenses	14



Leaf & Cole, LLP  
Certified Public Accountants  
A Partnership of Professional Corporations

Steven W. Northcote, C.P.A.  
Michael S. Schreiberman, C.P.A.  
Michael J. Zizzi, C.P.A.  
Julie A. Firl, C.P.A.  
Nicholas M. Gines, C.P.A.

*Members*  
American Institute of Certified Public Accountants  
California Society of Certified Public Accountants

## Independent Auditor's Report

To the Board of Directors  
The New Children's Museum  
San Diego, California

We have audited the accompanying statement of financial position of The New Children's Museum (NCM) as of December 31, 2010, and the related statements of activities and cash flows for the year then ended. These financial statements are the responsibility of NCM's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The New Children's Museum as of December 31, 2010, and the changes in its net assets and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary schedule of functional expenses for the year ended December 31, 2010 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

*Leaf & Cole LLP*

San Diego, California  
June 3, 2011

**THE NEW CHILDREN'S MUSEUM  
STATEMENT OF FINANCIAL POSITION  
DECEMBER 31, 2010**

**ASSETS**

<b><u>Assets:</u></b> (Notes 1, 2, 3 and 4 )	
Cash and cash equivalents	\$ 815,154
Grants and other receivables	149,490
Contributions receivable, net	686,562
Prepaid expenses and deposits	19,182
Property and equipment, net	<u>21,250,450</u>
<b>TOTAL ASSETS</b>	<b>\$ <u><u>22,920,838</u></u></b>

**LIABILITIES AND NET ASSETS**

<b><u>Liabilities:</u></b> (Note 1 )	
Accounts payable and accrued expenses	\$ 154,596
Deferred revenue	<u>155,977</u>
Total Liabilities	<u><u>310,573</u></u>
 <b><u>Commitments</u></b> (Notes 5 and 8)	
 <b><u>Net Assets:</u></b> (Notes 1, 6 and 9)	
Unrestricted	21,902,388
Temporarily restricted	<u>707,877</u>
Total Net Assets	<u><u>22,610,265</u></u>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ <u><u>22,920,838</u></u></b>

The accompanying notes are integral part of the financial statements.

**THE NEW CHILDREN'S MUSEUM  
STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED DECEMBER 31, 2010**

	Unrestricted Operations	Temporarily Restricted	Total
<b><u>Operating Support and Revenue:</u></b>			
Contributions	\$ 3,737,252	\$ 306,386	\$ 4,043,638
Special events	697,246	-	697,246
Admissions	526,627	-	526,627
Fees and facility usage	290,566	-	290,566
Memberships	247,933	-	247,933
Government grants	154,113	-	154,113
Other income	61,859	-	61,859
Interest income	6,538	-	6,538
Net assets released from restrictions	379,904	(379,904)	-
Total Operating Support and Revenue	6,102,038	(73,518)	6,028,520
<b><u>Program and Supporting Services:</u></b>			
<b>Program Services:</b>			
Programs and exhibits	2,449,698	-	2,449,698
Total Program Services	2,449,698	-	2,449,698
<b>Supporting Services:</b>			
Fundraising	501,033	-	501,033
Management and general	323,671	-	323,671
Total Supporting Services	824,704	-	824,704
Total Program and Supporting Services	3,274,402	-	3,274,402
<b>Special Events Expense</b>	291,581	-	291,581
Total Expenses	3,565,983	-	3,565,983
Change in Net Assets	2,536,055	(73,518)	2,462,537
Net Assets at Beginning of Year, as Restated (Note 9)	19,366,333	781,395	20,147,728
<b>NET ASSETS AT END OF YEAR</b>	<b>\$ 21,902,388</b>	<b>\$ 707,877</b>	<b>\$ 22,610,265</b>

The accompanying notes are integral part of the financial statements.

**THE NEW CHILDREN'S MUSEUM  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED DECEMBER 31, 2010**

<b><u>Cash Flows From Operating Activities:</u></b>	
Change in net assets	\$ 2,462,537
<b>Adjustments to reconcile change in net assets to net cash provided by operating activities:</b>	
Depreciation	527,765
Loss on disposal of equipment	(1,506)
<b>(Increase) Decrease in:</b>	
Grants and other receivables	(81,357)
Contributions receivable, net	78,616
Prepaid expenses and deposits	2,046
<b>Increase (Decrease) in:</b>	
Accounts payable and accrued expenses	16,088
Deferred revenue	30,091
Net Cash Provided by Operating Activities	<u>3,034,280</u>
<b><u>Cash Flows From Investing Activities:</u></b>	
Purchase of property and equipment	(42,518)
Proceeds from disposal of equipment	6,492
Net Cash Used in Investing Activities	<u>(36,026)</u>
<b><u>Cash Flows From Financing Activities:</u></b>	
Payments on notes payable	<u>(3,979,897)</u>
Net Cash Used in Financing Activities	<u>(3,979,897)</u>
Decrease in Cash and Cash Equivalents	(981,643)
Cash and Cash Equivalents at Beginning of Year	<u>1,796,797</u>
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>	<b>\$ <u>815,154</u></b>
<b><u>Supplementary Disclosure of Cash Flow Information:</u></b>	
Cash paid for interest	<u>171,549</u>

The accompanying notes are an integral part of the financial statements.

**THE NEW CHILDREN'S MUSEUM  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2010**

**Note 1 - Organization and Significant Accounting Policies:**

**Organization**

The New Children's Museum (NCM) was incorporated on March 21, 1981 as a California not-for-profit corporation as "The Children's Museum." On March 26, 2008, the Museum changed its name to "The New Children's Museum." After a 7-year closure, NCM successfully re-opened to the public on May 5, 2008, in a new 50,000-square-foot environmentally sustainable facility in downtown San Diego's Marina District. In connection with the re-opening, the Board of Directors led and completed a \$10 million Community Matching Challenge, enabling the institution to retire all construction debt in December 2010.

The New Children's Museum is a one-of-a-kind museum dedicated to ensuring that all children in the greater trans-border San Diego/Tijuana region have the opportunity to experience the arts and to helping families understand how the arts can enrich their educational opportunities. More than a traditional children's museum, NCM commissions artworks directly from leading contemporary artists, rather than reinterpreting existing works of art or applying an artistic element to a hands-on children's activity. By asking artists to create pieces with tactile, physical, and participatory components, we open a world of art to children and offer new ways for artists to express themselves.

NCM's mission fulfills an urgent community need as San Diego's public school system has dropped the arts as part of the core curriculum for kindergarten through sixth grade. The Museum is now the only opportunity for many children, especially in the city's underserved Title 1 schools, to experience and explore creativity. In addition to free field trips for Title 1 schools, the Museum has a toolkit based on recommendations from a panel of educators, which includes standards-based curriculum, access and enrichment for homeless and at-risk youth, and Museum membership cards that families can check out from libraries as a book.

Our commitment to "New" means that we develop a new thematic exhibition that occupies all of NCM's galleries every two years. This is at the core of our programming and means that we are growing new audiences for the arts as a generation of Californians have matured without any arts as part of their public school education. A regular schedule of changing exhibitions advances our mission by consistently introducing our audience to new ideas and new artists, enhancing our ability to teach creativity skills to teachers and students, and allows us to continually develop new studio projects and outreach opportunities.

**Vision**

The New Children's Museum envisions a community with a vibrant artistic and cultural life in which all children and families share the joy of being active participants.

**Mission**

The New Children's Museum is dedicated to providing inventive and engaging art experiences that are meaningful to children and families. We stimulate imagination, inquisitiveness and innovative thinking by exhibiting participatory works of art by contemporary artists and providing a venue for art making and play.

**THE NEW CHILDREN'S MUSEUM  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2010**

**Note 1 - Organization and Significant Accounting Policies: (Continued)**

**Organization (Continued)**

**Beliefs**

- NCM believes that all children should have access to the creative process and arts of the highest quality.
- NCM believes that the arts play a critical role in the creative, emotional and intellectual development of children.
- NCM believes that early childhood engagement results in lifelong appreciation and involvement in the arts.
- NCM believes in embracing cultural diversity, all types of loving families and children from all walks of life.
- NCM believes in modeling sustainable practices and educating all generations in thinking green.

**Audience and Community Access**

After nearly three years of serving the public, 442,000 children and families had an opportunity to experience the arts at The New Children's Museum. In 2010, NCM welcomed 162,399 children and families, including 15,917 students and chaperones, through its innovative education programs. Additionally, NCM has pioneered a distinct Community Access Program granting access to families from all economic levels. In 2010, 22% of our visitors attended without charge. We achieved this through innovative partnerships and an expansive umbrella of programs designed to meet San Diego's differing in-need constituencies.

Our Community Access Program includes:

- Free visits for all Title I schools;
- Check Out The New Children's Museum Program with free membership cards in all city and county libraries;
- Target Free Second Sundays attracting 1,500-2,000 visitors monthly;
- Free after school programs for institutional partners serving at-risk youth, such as Monarch School and ARTS (A Reason to Survive);
- School-in-residence program for downtown San Diego's only public school, Washington Elementary;
- Admission banks to serve military families.

**THE NEW CHILDREN'S MUSEUM  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2010**

**Note 1 - Organization and Significant Accounting Policies: (Continued)**

**Significant Accounting Policies**

**Method of Accounting**

The financial statements of NCM have been prepared on the accrual basis of accounting which is in accordance with accounting principles generally accepted in the United States of America (GAAP) and, accordingly, reflect all significant receivables, payables, and other liabilities.

In June 2009, the Financial Accounting Standards Board (FASB) Accounting Standards Codification (Codification) was issued. The Codification is the source of authoritative U.S. GAAP recognized by the FASB to be applied by nongovernmental entities. The Codification is effective for financials statements issued for interim and annual periods ending after September 15, 2009. The implementation of this standard did not have a material impact on the financial position and results of operations

**Financial Statement Presentation**

The financial statements present information regarding the financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets.

**Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates.

**Fair Value Measurements**

NCM has adopted the fair value standards for financial assets and liabilities that are required to be measured at fair value on a recurring basis. The Fair Value Measurement standards define fair value, establish a framework for measuring fair value, outline a fair value hierarchy based on inputs used to measure fair value and enhance disclosure requirements for fair value measurements. The fair value hierarchy distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Level 1 or 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy). These standards do not change existing guidance as to whether or not an instrument is carried at fair value. NCM had no financial instruments at December 31, 2010.

**Grants and Other Receivables**

Management believes that all grants and other receivables were fully collectible; therefore, no allowance for doubtful accounts was recorded as of December 31, 2010.

**THE NEW CHILDREN'S MUSEUM  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2010**

**Note 1 - Organization and Significant Accounting Policies: (Continued)**

**Significant Accounting Policies (Continued)**

**Contributions**

Contributions are recognized when the donor makes a promise to give to NCM that is in substance, unconditional. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets. Contributions to be received in future periods are discounted at an appropriate discount rate. Amortization of discounts is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contributions

**Capitalization and Depreciation**

Property and equipment are recorded at cost. Donations of property and equipment are recorded as support at their estimated fair value. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, NCM reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. NCM reclassifies temporarily restricted net assets to unrestricted net assets at that time. Property and equipment are depreciated using the straight-line method over the estimated useful asset lives as follows:

Building and improvements	25 - 50 years
Parking garage	50 years
Furniture and fixtures	2 - 10 years
Exhibits	2 - 5 years
Equipment	5 years
Vehicles	5 years

Depreciation aggregated \$503,765 for the year ended December 31, 2010.

Maintenance, repairs and minor renewals are charged to operations as incurred. Upon sale or disposition of property, the asset account is relieved of the cost and the accumulated depreciation account is charged with depreciation taken prior to the sale. Any gain or loss resulting from the sale of assets is credited or charged to earnings.

**Impairment of Real Estate**

NCM reviews its investment in real estate for impairment wherever events and changes in circumstances indicate that the carrying value of such property may not be recoverable. Recoverability is measured by a comparison of the carrying amount of the real estate to the future net undiscounted net cash flows expected to be generated by the rental property and any estimated proceeds from the eventual disposition of the real estate. If the real estate is considered to be impaired, the impairment to be recognized is measured at the amount by which the carrying amount of real estate exceeds the fair value of such property. There were no impairment losses recognized in 2010.

**THE NEW CHILDREN'S MUSEUM  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2010**

**Note 1 - Organization and Significant Accounting Policies: (Continued)**

**Significant Accounting Policies (Continued)**

**Compensated Absences**

Accumulated unpaid vacation totaling \$44,241 at December 31, 2010 is accrued when incurred and included in accounts payable and accrued expenses.

**Revenue Recognition**

Revenue from memberships is recognized on a pro-rata basis over the period the memberships are earned during the year. Deferred memberships totaled \$145,651 at December 31, 2010.

Revenue from unredeemed membership vouchers is deferred until the earlier of (1) the redemption of the membership voucher (2) the expiration of the membership voucher. Deferred unredeemed membership vouchers totaled \$4,326 at December 31, 2010.

Refundable deposits received for facility events are recognized as revenue when the event occurs. Deferred event revenue totaled \$6,000 at December 31, 2010.

**Donated Services, Materials, Supplies and Equipment**

NCM utilizes the services of many volunteers throughout the year. This contribution of services by the volunteers is not recognized in the financial statements unless the services received (a) create or enhance nonfinancial assets or (b) require specialized skills which are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. The donated services for the year ended December 31, 2010, did not meet the requirements above, therefore no amounts were recognized in the financial statements.

NCM received donations of catering for the Gala, a special event. The donations of catering are recorded at their fair value and totaled \$22,616 for the year ended December 31, 2010.

**Allocation of Expenses**

NCM allocates its expenses on a functional basis among its various programs and supporting services. Expenditures which can be identified with a specific program or support services are allocated directly, according to their natural expenditure classification. Costs that are common to several functions are allocated among the program and supporting services on the basis of time records, space utilized, and estimates made by NCM's management.

**Income Taxes**

NCM is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and comparable state law, and contributions to it are tax deductible within the limitations prescribed by the Code. NCM is not a private foundation.

NCM uses a loss contingencies approach for evaluating uncertain tax positions and continually evaluates changes in tax law and new authoritative rulings.

**THE NEW CHILDREN'S MUSEUM  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2010**

**Note 1 - Organization and Significant Accounting Policies: (Continued)**

**Significant Accounting Policies (Continued)**

**Concentration of Credit Risk**

NCM maintains its cash in bank accounts and brokerage accounts which, at times, may exceed federally insured limits. NCM has not experienced any losses in such accounts. NCM believes it is not exposed to any significant credit risk on cash and cash equivalents.

**Cash and Cash Equivalents**

For the purposes of the statement of cash flows NCM considers all highly liquid investments available for current use with an initial maturity of three months or less to be cash equivalents. Certificates of deposits that may be redeemed without a significant penalty are considered cash and cash equivalents regardless of the maturity. The following is the composition of the combined amounts appearing in the statement of cash flows at December 31, 2010:

Cash and money market funds	\$ 648,889
Certificates of deposit	166,265
Total Cash and Cash Equivalents	\$ 815,154

At December 31, 2010, certificates of deposit bear interest at rates ranging from .75% to 1.98% and mature on January 4, 2011.

**Subsequent Events**

In preparing these financial statements, NCM has evaluated events and transactions for potential recognition or disclosure through June 3, 2011, the date the financial statements were available to be issued.

**Note 2 – Grants and Other Receivables:**

Grants and other receivables consist of the following at December 31, 2010:

City of San Diego Commission for Arts and Culture	\$ 63,264
Special projects	40,000
Special event 2010	29,165
Other	12,161
Rice Foundation	5,000
Total Grants and Other Receivables	\$ 149,490

**THE NEW CHILDREN'S MUSEUM  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2010**

**Note 3 - Contributions Receivable:**

Contributions receivable consist of the following at December 31, 2010:

Current:		
Receivables due in less than one year		\$ 298,333
Noncurrent:		
Receivables due in one to five years		398,333
Less: Discounts to present value		<u>(10,104)</u>
Total Noncurrent		<u>388,229</u>
Contributions Receivable, Net		<u>\$ 686,562</u>

Management believes that all contributions are fully collectible; therefore, no allowance for doubtful accounts was recorded at December 31, 2010. The contributions receivable have been discounted to their present value using a discount rate of 1.5% at December 31, 2010.

**Note 4 - Property and Equipment:**

Property and equipment consist of the following at December 31, 2010:

Land		2,232,286
Building and improvements		18,638,434
Parking garage		1,200,000
Furniture and fixtures		316,689
Exhibits		195,979
Equipment		158,276
Vehicles		<u>11,106</u>
Subtotal		<u>22,752,770</u>
Less: Accumulated depreciation		<u>(1,502,320)</u>
Property and Equipment, Net		<u>\$ 21,250,450</u>

**Note 5 - Line-of-Credit:**

NCM has a line-of-credit with Torrey Pines Bank in the amount of \$250,000 with interest at the banks index rate plus .50% with a minimum rate of 7 % at December 31, 2010. The line-of-credit is renewable on November 15, 2011, and is secured by real property. There was no outstanding balance at December 31, 2010.

**THE NEW CHILDREN'S MUSEUM  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2010**

**Note 6 - Temporarily Restricted Net Assets:**

Temporarily restricted net assets represent contributions received or receivable by NCM, which are limited in their use by time or donor-imposed restrictions. Temporarily restricted net assets are available for the following purposes at December 31, 2010:

Contributions receivable – time restrictions	\$ 686,562
Contribution – time restriction	15,098
Exhibition catalog	<u>6,217</u>
Total Temporarily Restricted Net Assets	<u>\$ 707,877</u>

Net assets in the amount of \$379,904 were released from donor restrictions for the year ended December 31, 2010, by incurring expenses satisfying the purpose or time restrictions specified by donors.

**Note 7 - Pension Plan:**

NCM has a 403(b) plan covering all regular employees. Under the plan, employees can contribute and defer taxes on compensation contributed. NCM does not make any contributions on the employee's behalf.

**Note 8 - Commitments:**

**Landscape Maintenance Agreement**

The City of San Diego constructed the Children's Museum Park in 2008 which is adjacent to NCM. NCM entered into a landscape maintenance agreement with the City of San Diego that obligates NCM to pay all costs of maintaining the park for an initial period of 30 years, renewable for an additional 30 years. The maintenance costs totaled \$11,253 for the year ended December 31, 2010.

**Common Area and Parking**

NCM has a common interest in the adjacent common area and parking structure with Pinnacle Market Development (US), LLC. The Covenants, Conditions, and Restrictions (CC&Rs) for NCM & Pinnacle Museum Tower Development require payments for operating and replacement funding. Payments totaled \$30,883 for the year ended December 31, 2010.

**THE NEW CHILDREN'S MUSEUM  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2010**

**Note 9 - Prior Period Adjustment:**

Certain adjustments resulting in a decrease in net assets totaling \$585,661 at December 31, 2009, were made during the current year and are summarized as follows:

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
Net Assets, December 31, 2009, as Previously Reported	\$ 20,717,172	\$ 16,217	\$ 20,733,389
Expense park design costs	(421,775)	-	(421,775)
Adjust accumulated depreciation	(38,000)	-	(38,000)
Record deferred membership revenue	(125,886)	-	(125,886)
Reclassify contributions receivable	(765,178)	765,178	-
Net Assets, December 31, 2009, as Restated	<u>\$ 19,366,333</u>	<u>\$ 781,395</u>	<u>\$ 20,147,728</u>

**THE NEW CHILDREN'S MUSEUM  
SUPPLEMENTARY SCHEDULE OF FUNCTIONAL EXPENSES  
FOR THE YEAR ENDED DECEMBER 31, 2010**

	Supporting Services				Total
	Programs and Exhibits	Management and General	Fundraising	Total Supporting Services	
<b><u>Salaries and Related Expenses:</u></b>					
Salaries and wages	\$ 1,064,877	\$ 171,361	\$ 282,575	\$ 453,936	\$ 1,518,813
Payroll taxes	98,708	11,190	22,161	33,351	132,059
Employee benefits	65,808	9,802	14,870	24,672	90,480
Total Salaries and Related Expenses	1,229,393	192,353	319,606	511,959	1,741,352
<b><u>Nonsalary Related Expenses:</u></b>					
Advertising	23,027	-	-	-	23,027
Artist honorarium	23,529	-	-	-	23,529
Bank fees and other charges	24,458	1,514	3,877	5,391	29,849
Conferences and meetings	8,221	4,321	3,384	7,705	15,926
Consultants and contract services	208,124	8,574	98,433	107,007	315,131
Donor recognition and events	8,506	221	27,280	27,501	36,007
Insurance	24,741	7,704	-	7,704	32,445
Interest	154,394	17,155	-	17,155	171,549
Occupancy	114,498	11,773	4,434	16,207	130,705
Office	42,405	12,878	8,386	21,264	63,669
Other expenses	1,429	-	5,246	5,246	6,675
Professional fees	3,037	32,397	-	32,397	35,434
Repairs and maintenance	20,797	85	-	85	20,882
Supplies and materials	77,376	263	1,096	1,359	78,735
Travel, meals and entertainment	13,621	3,843	4,258	8,101	21,722
Total Nonsalary Related Expenses	748,163	100,728	156,394	257,122	1,005,285
Depreciation	472,142	30,590	25,033	55,623	527,765
<b>TOTAL PROGRAM AND SUPPORTING SERVICES EXPENSES</b>	\$ 2,449,698	\$ 323,671	\$ 501,033	\$ 824,704	\$ 3,274,402